

ASK AUTOMOTIVE LIMITED

(Formerly known as ASK Automotive Private Limited)

May 13, 2025

BSE Limited Phiroze Jeejeebhoy Towers, Dalal Street, Mumbai - 400 001

Scrip Code: 544022 ISIN No.: INE491J01022 Re.: ASK Automotive Limited National Stock Exchange of India Limited Exchange Plaza, C-1, Block - G, Bandra Kurla Complex, Bandra (East),

Mumbai - 400 051

Symbol: ASKAUTOLTD ISIN No.: INE491J01022 Re.: ASK Automotive Limited

Sub: Presentation to be made to the Analysts and / or Investors

Dear Sir/Madam,

Pursuant to the requirement of Regulation 30 read with Part A of Schedule III of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, please find enclosed herewith the presentation to be made to the Analysts and/or Investors on the Audited Financial Results of the Company for the quarter and financial year ended March 31, 2025.

The same shall be available on our website i.e. www.askbrake.com.

This is for your information

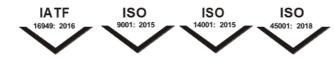
Thanking you.

Yours Faithfully,

For ASK Automotive Limited

Rajani Sharma VP (Legal), Company Secretary & Compliance Officer Membership No.: ACS 14391

e-mail: info@askbrake.com : roc@askbrake.com Website : www.askbrake.com



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CIN: L34300DL1988PLC030342



ASK AUTOMOTIVE LIMITED

Quarterly Earnings Call || Q4 & FY25



Advanced Braking Systems



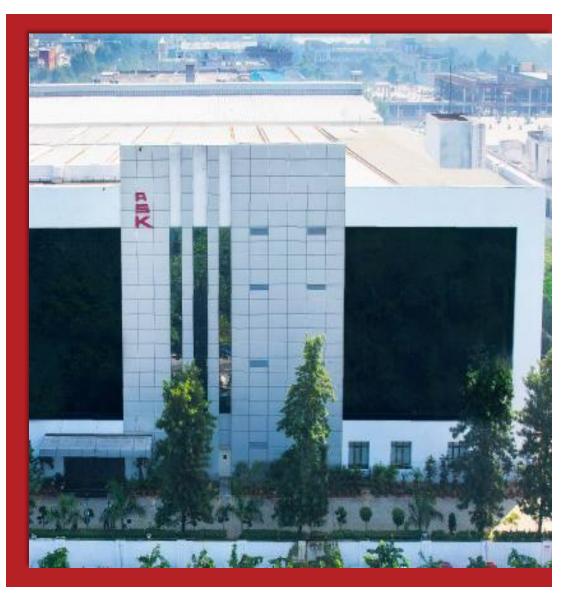
Aluminum Lightweighting Precision Solutions



Safety Control Cables

Content

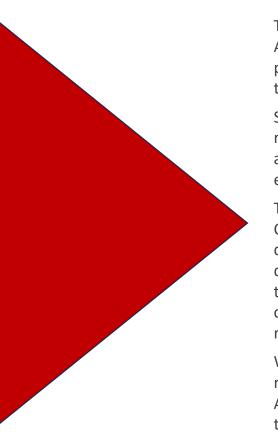




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Cautionary Statement





This presentation and the accompanying slides (the "presentation") contain selected information about the activities of ASK Automotive Limited (the "Company") and its subsidiaries and affiliates (together, the "Group") as at the date of the presentation. It does not purport to present a comprehensive overview of the Group or contain all the information necessary to evaluate an investment in the Company.

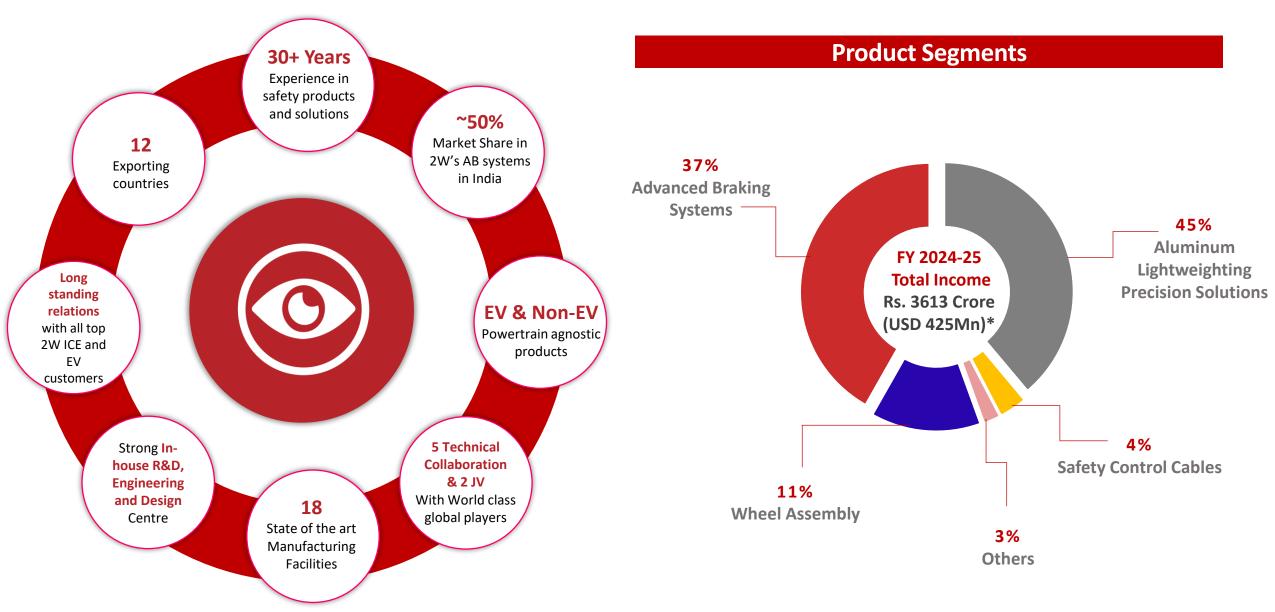
Some of the statements in this communication may be forward looking statements within the meaning of applicable laws and regulations. Actual results might differ substantially from those expressed or implied. Important developments that could affect the Company's operations include changes in the industry structure, significant changes in political and economic environment in India and overseas, tax laws, import duties, litigation and labour relations.

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ASK Group Overview - ASK is a leading Brand in 2W Braking Segment in India





Key Business Performance Highlights - Q4 & FY25 (Consolidated)

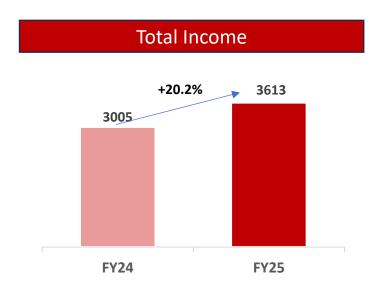


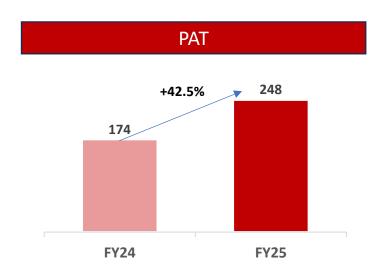
- Strong finish to FY25 with exceptional growth in both revenue and profits
- **Revenue growth outperformed Industry growth**
- ❖ FY25 : YoY Revenue up +20.2%, EBITDA up +42.7%, PAT up +42.5%
- **❖** FY25 EBITDA Margins at 12.3%, up +193 bps YoY
- **EPS Rs. 12.6 for FY25, up by 42.5% YOY**
- **❖** Highest-ever ROACE at 27.7% and ROAE at 26.5% in FY25
- **❖** Debt to Equity reduced to 0.38 with average debt to EBITDA lowered to 0.83 in FY25
- **❖** Long term Credit Rating upgraded by Crisil from AA- to AA
- **EBITDA** margin improvement resulting from:-
 - Higher Volume driven economies of scale
 - Increasing utilization of Karoli facility Capacity
 - Focus on cost optimization initiatives

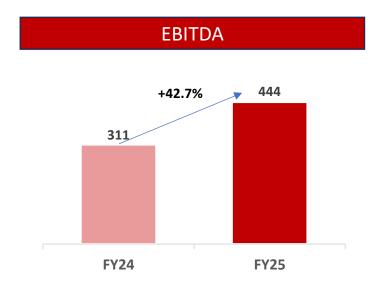
- Highest ever EBITDA Margin recorded in Q4 FY25
- **❖** Q4 FY25 : YOY Revenue up +8.5%, EBITDA up +24.7%, PAT up +20.6%
- ❖ Q4 FY25 EBITDA Margins at 12.5%, up +162 bps YoY
- ❖ EPS for Q4 FY25 at Rs. 2.9 up by 20.6% YOY
- ❖ Entered into a Strategic partnership with Kyushu Yanagawa Seiki Co., Ltd. (Japan) in March 25 for High Pressure Die Casted Alloy Wheels for Two-Wheeler
- **❖** Started commercial production at 18th manufacturing facility of the Group at Karnataka on 14 January 2025

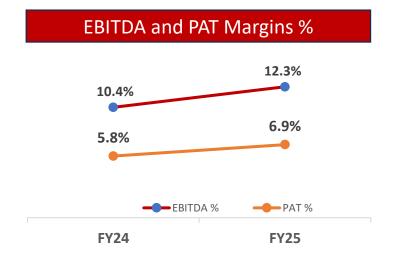
Financial Performance of FY 2024-25 (in Crores) - Consolidated





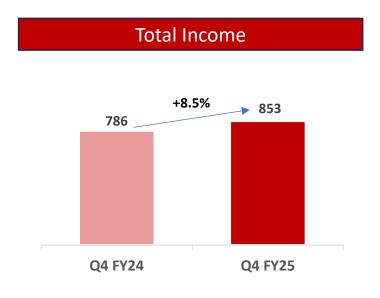


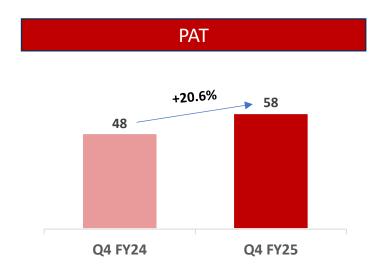


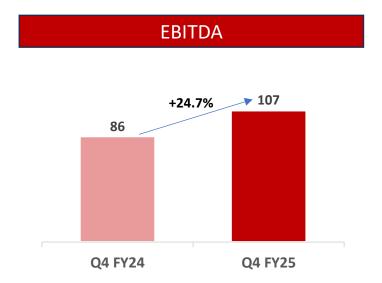


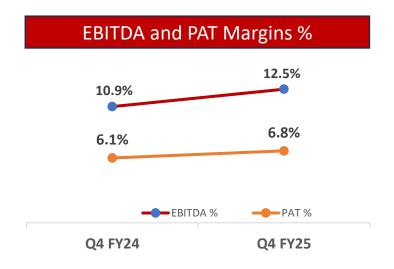
Financial Performance of Q4 FY 2024-25 (in Crores) - Consolidated





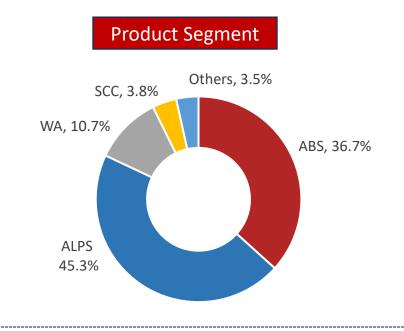




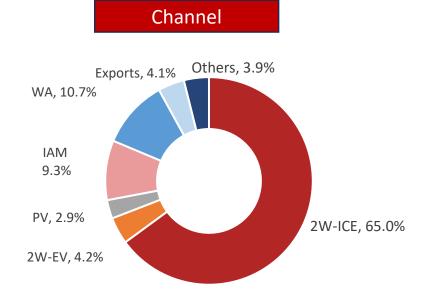


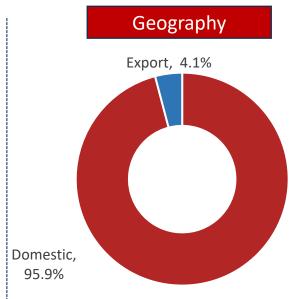
Revenue by Product Segment, Channel and Geography – FY25 – Consolidated

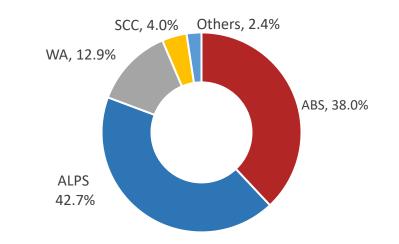


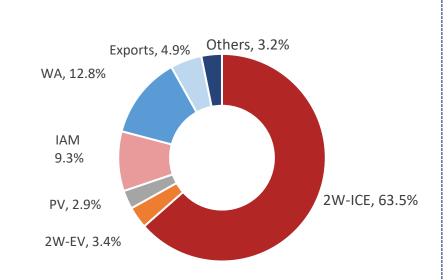


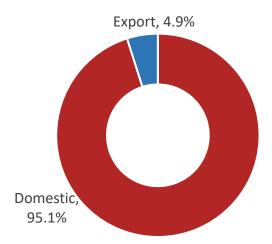
FY25





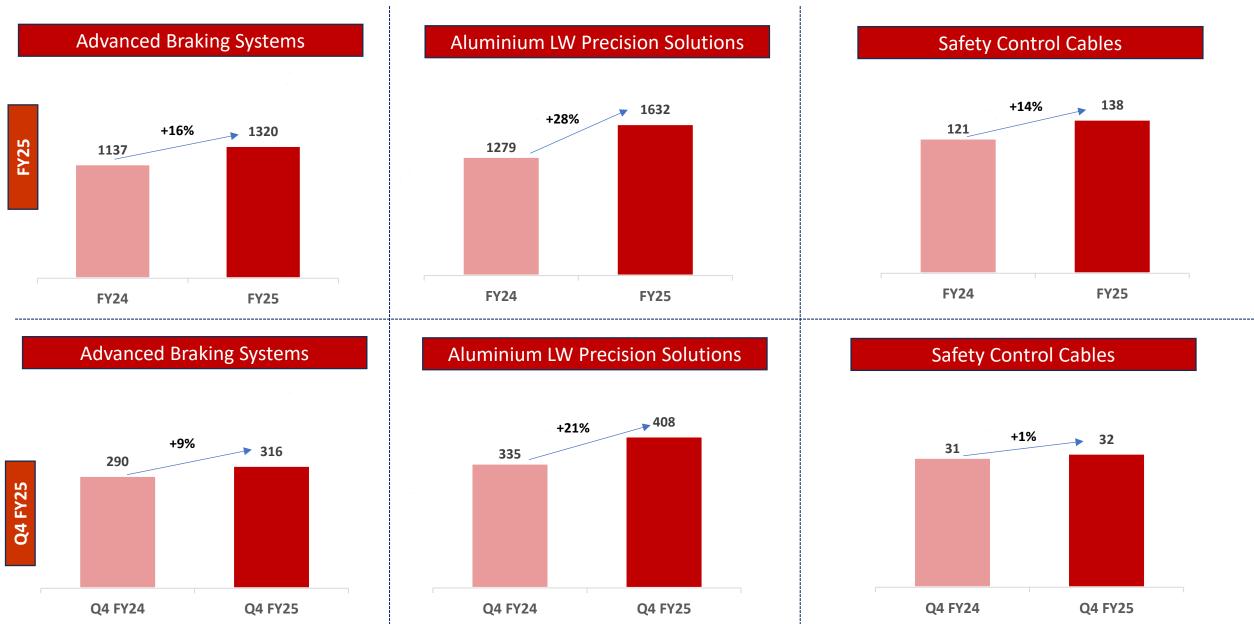






Product Segment Revenue (Rs. Crores) YoY- Consolidated





Key Growth Strategies



Diversify product offering in AB Develop innovative systems Strengthen position systems and ALP solutions and and solutions and have in the growing EV expand market in PV and CV strong pipeline of products sector in India segment Independent Focus on design, **Electrification** Focus on Export **Diversify Product After** R&D, Engg - EV Offerings Market capabilities Leverage export **Expand IAM channel** opportunities and enter network and increase focus new markets on IAM sales and spares

Focus on New Growth Initiatives...



Entry in 2W HPDC Alloy Wheel

- Signed Technical Collaboration agreement with LIOHO, Taiwan to manufacture 2W HPDC Alloy Wheels in Feb'24. Capacity built up and product is under testing.
- Entered into a Strategic partnership with Kyushu Yanagawa Seiki Co., Ltd. (Japan) in March 25 for High Pressure Die Casted Alloy Wheels for Two-Wheeler

JV with AISIN Group for Passenger Car Products

Signed JV agreement with AISIN Group, Japan (a Top 10 Global Tier One Auto Component supplier) to market and sell Passenger Car Products in Independent aftermarket in April'24. Product range unveiled at Bharat Mobility Global Expo 2025. The products launched in market in April 2025.

Mega Manufacturing facility at Karoli Ramp-up

Largest manufacturing plant at Karoli, Rajasthan with investment of Rs. 4.9 billion up to March 31, 2025, is ramping up fast to deliver future growth.

New Manufacturing Facility in Karnataka (18th facility)

Started commercial production on 14 January 2025.

World Class Technical Collaborations and Global Partnerships...

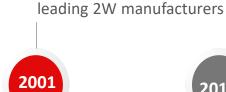


Technical Collaborations

NUCAP

2016 - NUCAP, Canada

A Patented Retention Systems -Mechanical Bonding Disc Brake Pads for 2W, PV and CV



2001 - Japanese Manufacturer

A prestigious manufacturer

& supplier of Non-asbestos

Brake Shoes to the world's





2016 - HSH Safety Control Cable Ind. Co. Ltd.

Leading manufacturer of highquality control cables and with more than six decades of experience in global markets





2024

2024 - LIOHO, TAIWAN

A Leading Player in manufacturer of automotive system components and metal parts including Alloy Wheel





2025 - Kyushu Yanagawa Seiki, Co., Ltd., Japan

A leading Motorcycle wheel supplier with high pressure aluminum die casting technology

Joint Ventures



2018 - FRAS-LE, Brazil

A Randon group company, Fras-le is a global leader in brake linings and pads for commercial vehicles, supplying to global OEMs

2018





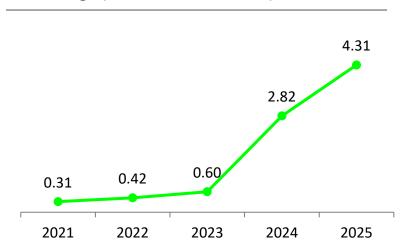
2024 - AISIN, Japan

AISIN Group Companies, a leading Japanese OE Auto Components supplier, is among the Top 10 global Tier One automotive suppliers of Passenger Car products

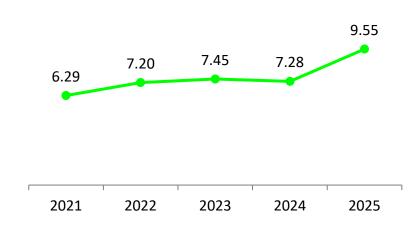
ESG - Transition towards Renewable Energy



PNG usage (units in SCM millions)



Solar usage (units in kWh millions)



- Clear focus towards Renewal Energy
- Replaced diesel with PNG in melting furnaces
- 9.9 MWp Solar Power Plant for captive consumption









Long-standing Relationship with Indian and Global OEM players













· APTIV •

Polaris Inc.



AMPERE

By GREAVES

Federal Mogul Italy





14 ^ Supplied through JV

Awards and Recognitions





7 Awards for Excellence in Development



10 Awards for Excellence in Quality



8 Awards for Excellence in Performance



6 Awards for Excellence in Cost Innovation



Stanley Black & Decker

















































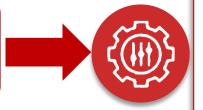




Diverse & Extensive Product Portfolio







2W



Brake Shoe Brake Pad



3W



Brake Shoe

4W



Brake Shoe



Brake Pad

CV (Joint Venture)



Brake Lining



Brake Pad

Aluminum LW Precision Solutions

Safety Control Cables



2W



Crank Case





Pillion Grip

PV



ECU Body





ECU Housing

Throttle Body Filter Housing

Exports



Fan



Cover Bottom Base Adaptor



Hammer



EV



Geared Pulley Electric motor housing



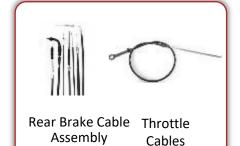
Battery housing

2W



Front Brake Cable Assembly

2W



2W



Speedometer Cable Assembly

3W



Gear Shift Cable

Board of Directors





Kuldip Singh Rathee - Chairman & MD

- Bachelor's degree in arts (Economics Honours) from Delhi University
- Served in the Central Reserve Police Force and was directly recruited for the post of deputy superintendent of police in 1974 and served till 1978
- Previously enlisted as a contractor in Class I (B&R) with the Directorate General of Works, Central Public Works Department, Government of India
- · Experience in the real estate sector and in the manufacturing sector



Arun Duggal - Independent Director

- Bachelor's degree in technology (mechanical engineering) from Indian Institute of Technology, Delhi and a postgraduate diploma in business administration from Indian Institute of Management, Ahmedabad, Gujarat
- Previously Country Chief Executive India with Bank of America, Chairman of the board of directors of ICRA Limited and on the board of directors of ITC Limited
- Currently on the board of director of Dr. Lal Pathlabs Limited, Techno Electric & Engineering Company Ltd., J B Chemicals and Pharmaceutical Ltd and Devenport Management Consultants services private Ltd.



Vijay Rathee Non-Executive Director

- Bachelor's degree in science and a master's degree in science (Zoology)
- Experience in the banking sector and the manufacturing sector and was previously associated as an officer with Punjab & Sind Bank



Vinay Kumar Piparsania - Independent Director

- Bachelor's degree in technology (mechanical engineering) from Indian Institute of Technology, Delhi and a master's degree in business administration from Tulane University, New Orleans, Louisiana (USA)
- Experience in the automotive sector and was previously associated with Ford India, BMW
 Oman, Hero Corporate Service Limited, TVS Automobile Solutions and currently the
 principal at MillenStrat Advisory & Research



Prashant Rathee - Whole-Time Director

- Bachelor's degree in commerce from Delhi University
- Previously a director on the board of A.A. Autotech Private Limited from 2008 till it merged with ASK Automotive.
- Extensive experience in the manufacturing sector



Deepti Sehgal - Independent Director

- Bachelor's degree in commerce from the University of Delhi, and a postgraduate diploma in business administration from Indian Institute of Management, Ahmedabad, Gujarat
- Experience in the consultancy sector and was previously associated with Infogain Corporation, Deloitte Touche Tohmatsu India, GE Capital International Services and IBM India



Aman Rathee - Whole-Time Director

- Bachelor's degree in science (engineering) and a master's degree in business administration from Purdue University, Indiana (USA) and a certification in M&A from Harvard Business School, Massachusetts (USA)
- Previously a director on the board of A.A. Autotech Private Limited from 2012 till it merged with ASK Automotive
- Extensive experience in the manufacturing sector



Kumaresh Chandra Misra - Independent Director

- Bachelor's degree in arts. a bachelor's degree in law, a postgraduate diploma in business administration from Indian Institute of Management, Ahmedabad, Gujarat and a master's degree in arts (political economy) from Boston University, Boston, Massachusetts (USA)
- A retired IAS officer and previously Joint Secretary with the Ministry of Chemicals and Fertilizers.



Rajesh Kataria - Whole-Time Director

- Bachelor's degree in business administration and a master's course in business administration (human resources)
- · Currently responsible for human resource management

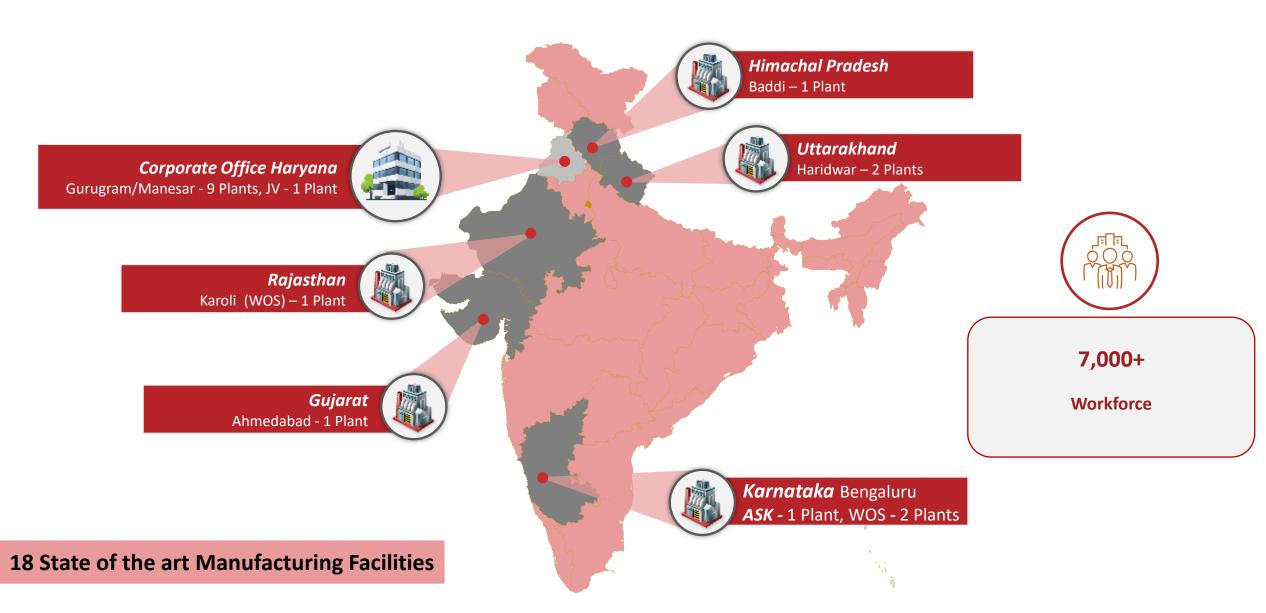


Yogesh Kapur - Independent Director

- Bachelor's degree in commerce (honours) from University of Delhi, Delhi and is a fellow of the Institute of Chartered Accountants of India
- Experience in investment banking and was previously associated with Axis Capital Limited and was also the managing director at Enam Securities Private Limited
- Prior to investment banking sector, he was associated with HDFC for 8 years
- Currently on the board of director of Relaxo Footwear Ltd, Rico Auto Industries Ltd, Greenlam Ltd, Kirloskar Oil Engines Ltd and 5 other companies.

Geographical Presence across India





ASK Group's Strengths



Largest manufacturer of 2W Advanced Braking System in India with ~50% market share

Powertrain Agnostic product offerings in both EV and Non-EV

5 World Class Technical Collaborations and 2 World Class Joint Ventures

High entry barriers due to proprietary material formulations, in-house Engg, Designing & Tool room

Long standing relationship with customers & established Aftermarket focused on Quality, Cost & Delivery

Robust financial performance with 20.2% Revenue growth, 42.7% EBITDA growth, 42.5% PAT growth and RoACE of 27.7% in FY25.

Credit Rating by Crisil: Long term AA, Short term A1+

AHSAAS Trust – A CSR Initiative



Focusing Our Efforts Today for a Better Tomorrow for Everyone.

AHSAAS, the philanthropic arm of ASK Automotive was born out of our chairman & Managing Director Mr. Kuldip Singh Rathee and his wife and Non- Executive Director Ms. Vijay Rathee with an aim and dedication to contributing toward socio-economic growth in the states of our operations.



EDUCATION



SKILL DEVELOPMENT



WOMEN SAFETY



SPORTS TALENT NURTURING



CONSERVATION



HEALTH CARE



Annexure

Profit and Loss (Q4 & FY25) - Consolidated (in Rs. Crore)



Particulars (Rs. Cr)	Q4 FY25	Q4 FY24	% Change
Devenue	040.7	702 5	(YoY)
Revenue	849.7	782.5	
Other Income	3.0	3.3	
Total Income	852.7	785.9	8.5%
Cost of Material Consumed	549.4	540.6	
Change in inventories	10.6	-5.6	
Employees Benefit Expenses	46.8	43.5	
Other Expenses	140.5	122.5	
Dies for own use	-1.4	-0.8	
EBITDA	106.8	85.7	24.7%
EBITDA margin (%)	12.5%	10.9%	162 bps
Depreciation	24.6	19.0	
EBIT	82.2	66.7	
Finance Cost	9.0	7.9	
PBT before profit/(loss) of JV	73.2	58.9	
Share in Profit/Loss of JV	2.8	1.1	
PBT	76.0	59.9	
Income Tax & Deffered Tax	18.4	12.2	
PAT	57.6	47.8	20.6%
PAT margin (%)	6.8%	6.1%	68 bps

FY25	FY24	% Change (YoY)
3600.8	2994.6	
11.9	10.4	
3612.7	3004.9	20.2%
2469.3	2065.3	
-37.2	-22.7	
190.5	170.5	
550.7	486.9	
-4.3	-6.1	
443.7	311.0	42.7%
12.3%	10.4%	193 bps
89.0	69.0	
354.8	242.0	
33.7	28.6	
321.1	213.5	
6.3	16.5	
327.3	230.0	
79.8	56.2	
247.6	173.8	42.5%
6.9%	5.8%	107 bps

Glossary



Term	Description
AB	Advanced Braking
ALP	Aluminium Lightweighting Precision
SCC	Safety Control Cables
AM / IAM	Independent Aftermarket
OEM	Original Equipment Manufacturer
ATV	All-terrain vehicles
2W	Two-wheeler
EV	Electric Vehicle
3W	Three-wheeler
PV	Passenger Vehicles
CV	Commercial Vehicles
JV	Joint Venture

Term	Description
ECU	Electric Control Unit
MCU	Motor Control Unit
НМІ	Human-machine interface
HEV	Hybrid Electric Vehicles
BEV	Battery Electric Vehicles
ICE	Internal Combustion Engine
EBITDA	Earnings Before Interest, Tax, Depreciation and Amortization
CAGR	Compounded Annual Growth Rate
PAT	Profit After Tax
RoACE	Return on Average Capital Employed
RoAE	Return on Average Equity

For further information Contact





ASK Automotive Ltd.	Adfactors PR	
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Investor@askbrake.com		